

Supply Chain and Obsolescence Concept – Fleet Readiness and Safety

Technical Exchange Workshop July 2022



Illuminating the Supply Chain enables the CAD/PAD Enterprise to **identify and mitigate logistic** and obsolescence risks to maintain a high level of Fleet Readiness and Safety.

- A recent study by the Defense Contract Management Agency (DCMA) analyzed the CAD/PAD Industrial Base (IB). The study identified the risk and challenges to the CAD/PAD IB. Two major risks identified are the CAD/PAD IB supply chain and obsolescence.
- With over **2,700 items** in the CAD/PAD portfolio, the number and complexity of items have resulted in a complex and intricate supply chain.
- Obsolescence, the availability of energetic materials and their ingredients pyrotechnics, explosives, and propellants – is a major readiness issue for the CAD/PAD Enterprise and the Department of Defense as a whole. Foreign dependency, fragile supply chains, diminishing domestic suppliers, increasing environmental regulations all increase the risk of procurement and sustainment of these critical items.



Basic Knowledge Requirements for managing supply chains:

- What does it look like now?
- What is vulnerable?
- What is the timeframe(s) when inventory becomes critical (usage & supply)?
- What continuous information feeds do you have on usage & supply?
- What continuous information feeds do you still need?
- Generation of watchlists to keep the Enterprise and Vendor(s) informed for tactical and strategic issue(s) and risk(s) actions.



(Complex) Challenges organizations face with Supply Chains

Basic Knowledge Requirements for managing supply chains

What does it look like now? What is vulnerable? What is the timeframe(s) when inventory becomes critical (usage & supply)? What continuous information feeds do you have on usage & usage? What continuous information feeds do you still need? Generation of watchlists to keep team informed for issue and risk actions.

Complex Knowledge Requirements for managing Supply Chains:

- Stakeholder Dependencies: Domestic and Foreign Governments, Domestic and Foreign Suppliers, and Production, Storage, and Distribution Entities.
- Regulatory and Logistic Dependencies: Obsolescence, Accreditation Lapses, Government and non-Government Warnings, Facilities, and Logistic Impacts.
- Greater IB (i.e., automotive, construction, medical) Dependencies from competing demands and impacts on the CAD/PAD Enterprise.



Supply chains reveal complicated webs (relationships) of materials, manufacturers, distributors and end markets.





Concepts – Integrated Digital Supply Chain and Decision Support

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Need alternative to phosphate	Raw Materials		David Sn	Jan 2, 2022 09:54:41			
Canadian partner to consider	Raw Materials Reco	mmendations	Eleanor J	lacobs	Jan 1, 2022 11:02:33		

+/-

-11

+3

+400

% OVERALL

22%

17%

12%

CAD/DAD CUDDLY CUAIN

Risk Alert Watchlist

SUPPLIER

Source 1

Source 2

Source 3

VOLUME

2,200

1,800

1,200

100

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Characteristics and Capabilities of *Software* Supply Chain Solution

- Dashboard to aggregate data feeds, notes, track risk, issue actions, and alerts for analysis and development or updated risk, issue actions.
- Decision-making capabilities aggregated into a watchlist derived from user input and predictive capabilities.

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		Source 1	2,200	-11	22%	5%	2,200	-11	22%	5%	I think using this visualization, it becomes pretty obvious that Florida is tenuous place to live in hurricane season. South Carolina statistically fares better.
		Source 2	1,800	+3	17%	+1%	1,800	+3	17%	+1%	
		Source 3	1,200	+400	12%	+12%	1,200	+400	12%	+12%	View context Reply
		Source 2	1,800	+3	17%	+1%	1,800	+3	17%	+1%	
		Source 1	2,200	-11	22%	5%	2,200	-11	22%	5%	Bobby Ross 7 Dec 2020
		Source 2	1,800	+3	17%	+1%	1,800	+3	17%	+1%	Drill (1)
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		Source 2	1,800	+3	17%	+1%	1,800	+3	17%	+1%	s.d.)
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		Source 2	1,800	+3	17%	+1%	1,800	+3	17%	+1%	View context Reply
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		Source Z	1200	1400	1204	11204	1200	1400	1204	11204	



Concepts – Nimble Canvas and Intuitive Tools

View components





Concepts – Shared Knowledge and Continuity of Knowledge

CAD/PAD SUPPLY CHAI	N			МТ	Annotations	
Illumination View Alt view 2 Alt v	iew 3					
Items Item1 x Item2 x	Period	Last 90 days	🗘 At Risk Filter	Country / Conditions 🗘	Data Source	
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Canadian partner to consider	Raw Materials Recor	nmendations	Eleanor J	Jan 1, 2022 11:02:33		

- Characteristics and Capabilities of Software Supply Chain Solution
 - Supply Chains are Complicated
- People Have Knowledge to Contribute Contract Officers, Program Managers, Commercial Vendors, Others. But no one person has full complete view.
- Integration of Knowledge Enterprise access to the integrated view for scenario impact analysis.
- **Continuity** People leave and retire. Knowledge must be retained, which also provides a quick ramp up for new people in the organization.

PLIER				- Impact -		
urce 2 urce 3		Negligible	Minor	Moderate	Significant	Severe
1	Very Likely	Low Med	Medium	Med Hi	High	High
	Likely	Low	Low Med	Medium	Med Hi	High
ukelihood	Possible	Low	Low Med	Medium	Med Hi	Med Hi
1	Unlikely	Low	Low Med	Low Med	Medium	Med Hi
	Very Unlikely	Low	Low	Low Med	Medium	Medium





Risk Alert Watchlist



Concepts – Centrifuge Data Analytics and Link-Analysis Platform

Centrifuge Analytics is a big data discovery technology that provides the scalability and flexibility to connect, and visualize information without complex data transformation, or costly services. It combines sophisticated data connectivity, link-analysis, spatial awareness, and interactive visualizations to dramatically simplify overall data understanding and problem solving.





Concepts – Supply Chain with Centrifuge



Geographic time series analysis

1.1.1.1

Centrifuge can ingest geographic data points and plot the movement of assets and goods over time for playback analysis.

Vendor accreditation analysis

 Centrifuge has the ability to quickly reframe datasets in one visualization method into another – this is exceptionally useful when combining link analysis with location patterns. This is often used in foreign supplier and fraud analysis.





Antimony Sulfide Use Case – Element sourced from one high risk supplier requiring obsolescence management (i.e., finite stockpile of Antimony Sulfide, procurement of accredited CAD/PAD items, accreditation of alternate sourced and replacement primers and new CAD/PAD items, procurement of replacement CAD/PAD items.

- 3rd Party commercial datasets are available to integrate into a digital supply chain.
- Digital Supply Chain illuminates current, potential, and futures issues and risks for key components across the Greater IB and CAD/PAD IB.
- Digital Supply Chain capabilities include:
 - Integration with internal and external data sets.
 - Watchlist capabilities to support IB and vendor actions.
 - Integration with Data-Analytic Tools like Centrifuge for development of data-driven issue and risk actions.
 - AI/ML Integration to provide trend-analysis, predictive capabilities (i.e., provide DoD and IB with future year production requirements.)
 - Integration with Obsolescence Management capability sunsetting obsolete CAD/PAD items and procurement of new CAD/PAD items.

3rd Party Antimony Sulfide Data Sets

ode Title	Revenue Growth % (2021 - 23)	Life Cycle Stage		Key Selling Industry	Overall Risk Level	Overall Risk Tren	d Overall	lisk					
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3329a Semiconductor Machinery Manufacturing in the US		4.92 Mature	33441b - Circuit Board & Electronic Component Manufac			Steady	Code	Title	Revenue Growth % (2021 - 23)	Life Cycle Stage	Overall Risk Level	Overall Risk Trend	Overall Ris
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3329a Semiconductor Machinery Manufacturing in the US		4.92 Mature	33441a - Semiconductor & Circuit Manufacturing in the U			Steady		, .					
3329a Semiconductor Machinery Manufacturing in the US		4.92 Mature	33441a - Semiconductor & Circuit Manufacturing in the U			Steady	33411a	Computer Manufacturing in the US	4.6	7 Mature	Medium - High	Steady	5.45
3329a Semiconductor Machinery Manufacturing in the US		4.92 Mature	33431 - Audio & Video Equipment Manufacturing in the U			Steady	OD5937	Online Gun & Ammunition Sales		2 Crowth	Medium	to successive a	4.95
3329a Semiconductor Machinery Manufacturing in the US		4.92 Mature	33431 - Audio & Video Equipment Manufacturing in the U			Steady	005937	Unline Gun & Ammunition Sales	4.4	3 Growth	iviearum	Increasing	4.95
3329a Semiconductor Machinery Manufacturing in the US		4.92 Mature	33431 - Audio & Video Equipment Manufacturing in the U			Steady	33641b	Space Vehicle & Missile Manufacturing in the US	3.3	7 Mature	Low	Steady	3.77
3329a Semiconductor Machinery Manufacturing in the US		4.92 Mature	33422 - Communication Equipment Manufacturing in the			Steady	330410	space venicle & wissile wanuacturing in the 05	3.2	/ Wature	LOW	Steauy	3.77
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3329a Semiconductor Machinery Manufacturing in the US		4.92 Mature	33422 - Communication Equipment Manufacturing in the			Steady	_				5		
3329a Semiconductor Machinery Manufacturing in the US		4.92 Mature	33411b - Computer Peripheral Manufacturing in the US			Steady	OD4379	Gun & Ammunition Stores	1.4	6 Mature	Low	Steady	3.96
3329a Semiconductor Machinery Manufacturing in the US		4.92 Mature	33411b - Computer Peripheral Manufacturing in the US			Steady						a. 1	
3329a Semiconductor Machinery Manufacturing in the US		4.92 Mature				Steady	33441a	Semiconductor & Circuit Manufacturing in the US	1.:	8 Mature	Medium - Low	Steady	4.48
3329a Semiconductor Machinery Manufacturing in the US		4.92 Mature		42361 - Electrical Equipment Wholesaling		Steady	32592	Explosives Manufacturing in the US	10	9 Mature	Medium	Decreasing	4.93
3329a Semiconductor Machinery Manufacturing in the US		4.92 Mature		33531 - Electrical Equipment Manufacturi		Steady	32392		1.0	9 Mature	weatum	Decreasing	4.93
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3411a Computer Manufacturing in the US		4.67 Mature		33592 - Wire & Cable Manufacturing in the		Steady							
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3411a Computer Manufacturing in the US		4.67 Mature		33441a - Semiconductor & Circuit Manufa		Steady	33299a	9a Guns & Ammunition Manufacturing in the US	-0.1	7 Mature	Medium	Increasing	4.98
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3411a Computer Manufacturing in the US		4.67 Mature	51 - Information in the US	33441a - Semiconductor & Circuit Manufa		Steady	44312	Computer Stores in the US	-0.1	7 Decline	Medium - High	Steady	5.45
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3641b Space Vehicle & Missile Manufacturing in the US		3.27 Mature	92 - Public Administration in the US	33441a - Semiconductor & Circuit Manufa		Steady		77					
3641b Space Vehicle & Missile Manufacturing in the US		3.27 Mature	92 - Public Administration in the US	33411a - Computer Manufacturing in the U		Steady		77					
3641b Space Vehicle & Missile Manufacturing in the US		3.27 Mature		33361a - Engine & Turbine Manufacturing		Steady		77					
3641b Space Vehicle & Missile Manufacturing in the US		3.27 Mature	92 - Public Administration in the US	21229 - Molybdenum & Metal Ore Mining		Steady		77					
3641b Space Vehicle & Missile Manufacturing in the US		3.27 Mature	33641b - Space Vehicle & Missile Manufacturing in the US			Steady		77					
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Questions?